

FOR INFORMATION

**SIMON FRASER UNIVERSITY
MEMORANDUM**

TO: Senate

FROM: W.R. Heath
Registrar and
Secretary of Senate

SUBJECT: Annual Financial Statement

DATE: September 2, 1994

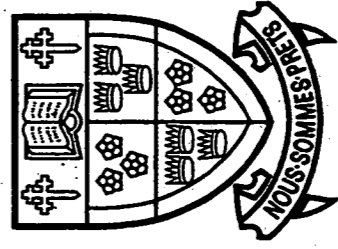
Section 31 of the University Act states: "The board shall make an annual report of its transactions to the Minister, in which shall be set out a balance sheet and a statement of revenue and expenditure for the year ending on the preceding March 31, and other particulars the Minister may require. A copy of the annual report shall be transmitted promptly to the senate."

A copy of the report is attached.

NOTE:

IF YOU DO NOT WISH TO KEEP THE ANNUAL FINANCIAL STATEMENT, PLEASE RETURN IT TO BOBBIE GRANT, OFFICE OF THE REGISTRAR.

SIMON FRASER UNIVERSITY



**FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 1994**



SIMON FRASER UNIVERSITY
BRITISH COLUMBIA EDUCATIONAL INSTITUTIONS CAPITAL FINANCING AUTHORITY DEBENTURES
AS AT MARCH 31, 1994
(thousands of dollars)

| Maturity Date | Interest Rate (%) | Face Value | Sinking Fund Balance | Balance Outstanding 1994 | Balance Outstanding 1993 | Annual Payments |
|---------------|-------------------|------------|----------------------|--------------------------|--------------------------|-----------------|
| Apr 8, 1993 | 9.10 | 280 | 280 | 3 | 3 | 578 |
| Jul 6, 1994 | 9.75 | 2,640 | 2,232 | 408 | 992 | 678 |
| Jul 6, 1994 | 9.75 | 1,025 | 855 | 170 | 396 | 225 |
| Jul 6, 1994 | 9.75 | 2,260 | 1,739 | 521 | 1,919 | 268 |
| May 6, 1997 | 9.25 | 4,418 | 794 | 3,624 | 4,418 | 1,162 |
| Jun 8, 1998 | 9.41 | 2,000 | 1,684 | 336 | 458 | 237 |
| Oct 9, 1998 | 10.00 | 553 | 82 | 471 | 513 | 94 |
| Jan 10, 1999 | 9.82 | 2,000 | 1,835 | 165 | 391 | 245 |
| Jan 18, 1999 | 5.40 | 3,562 | 3,343 | 219 | 800 | 800 |
| Mar 9, 1999 | 10.16 | 3,700 | 679 | 3,021 | 771 | 468 |
| Apr 10, 1999 | 10.28 | 800 | 3,700 | 121 | 203 | 102 |
| Nov 9, 1998 | 10.68 | 3,700 | 2,953 | 747 | 1,065 | 485 |
| Mar 10, 2000 | 12.74 | 2,000 | 1,519 | 481 | 304 | 304 |
| Aug 16, 2000 | 11.25 | 4,250 | 1,016 | 3,234 | 3,882 | 771 |
| Aug 16, 2000 | 11.25 | 3,538 | 262 | 3,276 | 3,371 | 476 |
| Sep 10, 2000 | 12.55 | 2,100 | 1,609 | 491 | 721 | 315 |
| Mar 10, 2001 | 13.13 | 210 | 139 | 71 | 90 | 33 |
| Apr 10, 2001 | 13.66 | 2,500 | 1,324 | 1,176 | 1,332 | 386 |
| May 8, 2001 | 13.69 | 2,280 | 1,249 | 1,031 | 1,332 | 362 |
| Jul 10, 2001 | 14.81 | 1,880 | 963 | 917 | 1,189 | 320 |
| Oct 9, 2001 | 17.00 | 1,000 | 513 | 487 | 1,039 | 320 |
| Jan 2, 2002 | 9.00 | 5,160 | 239 | 4,921 | 5,046 | 192 |
| Mar 10, 2002 | 16.10 | 1,758 | 880 | 878 | 577 | 677 |
| May 10, 2002 | 15.25 | 1,980 | 895 | 1,085 | 321 | 345 |
| Jun 10, 2002 | 14.96 | 1,000 | 483 | 517 | 1,160 | 345 |
| Aug 10, 2002 | 16.53 | 1,400 | 641 | 759 | 893 | 171 |
| Oct 8, 2002 | 14.16 | 2,000 | 919 | 1,081 | 853 | 262 |
| Nov 10, 2002 | 13.43 | 1,607 | 723 | 884 | 1,214 | 327 |
| Dec 10, 2002 | 12.01 | 1,000 | 436 | 564 | 975 | 251 |
| Apr 5, 2003 | 11.59 | 2,000 | 918 | 1,082 | 621 | 142 |
| May 2, 2003 | 2.545 | 1,062 | 1,062 | 1,463 | 1,260 | 276 |
| Jun 16, 2003 | 7.75 | 4,778 | 374 | 4,404 | 1,661 | 348 |
| Jun 16, 2003 | 7.75 | 9,150 | 374 | 8,776 | 700 | 700 |
| Aug 2, 2003 | 11.51 | 1,000 | 626 | 374 | 909 | 909 |
| Dec 1, 2003 | 11.79 | 364 | 688 | 324 | 137 | 137 |
| Mar 1, 2004 | 2,099 | 767 | 364 | 403 | 888 | 140 |
| Apr 2, 2004 | 12.60 | 1,000 | 354 | 646 | 1,441 | 300 |
| Oct 10, 2006 | 9.36 | 387 | 83 | 304 | 695 | 148 |
| Apr 8, 2008 | 9.62 | 700 | 123 | 577 | 318 | 45 |
| May 10, 2008 | 10.07 | 290 | 44 | 246 | 616 | 83 |
| Jun 10, 2008 | 10.31 | 1,590 | 226 | 1,364 | 256 | 36 |
| Apr 10, 2009 | 10.31 | 747 | 747 | 5,304 | 1,415 | 199 |
| May 10, 2009 | 10.17 | 6,150 | 654 | 5,496 | 5,304 | 718 |
| Jul 10, 2009 | 9.61 | 1,000 | 102 | 898 | 5,884 | 760 |
| Aug 10, 2009 | 9.41 | 1,337 | 140 | 1,197 | 924 | 118 |
| Nov 10, 2009 | 9.62 | 2,400 | 265 | 2,135 | 1,238 | 165 |
| Mar 9, 2010 | 9.78 | 1,000 | 98 | 902 | 2,206 | 283 |
| Apr 10, 2010 | 10.36 | 1,028 | 79 | 949 | 929 | 120 |
| May 10, 2010 | 10.81 | 974 | 74 | 900 | 978 | 129 |
| Jun 8, 2010 | 11.33 | 275 | 20 | 255 | 927 | 127 |
| Jul 10, 2010 | 10.47 | 686 | 51 | 635 | 262 | 37 |
| Aug 10, 2010 | 10.46 | 1,148 | 85 | 1,063 | 663 | 88 |
| Feb 21, 2011 | 10.75 | 1,216 | 87 | 1,129 | 1,094 | 145 |
| Apr 10, 2011 | 10.01 | 2,750 | 133 | 2,617 | 1,159 | 157 |
| May 10, 2011 | 9.81 | 2,275 | 110 | 2,165 | 2,688 | 335 |
| Jun 10, 2011 | 9.66 | 1,850 | 89 | 1,761 | 2,222 | 273 |
| Jul 10, 2011 | 10.04 | 900 | 43 | 857 | 1,807 | 223 |
| Jan 9, 2012 | 9.50 | 3,913 | 181 | 3,732 | 879 | 110 |
| Jun 10, 2012 | 9.45 | 7,000 | 162 | 6,838 | 3,626 | 457 |
| Aug 23, 2013 | 8.50 | 22,276 | 489 | 21,787 | 7,000 | 814 |
| Aug 23, 2013 | 8.50 | 5,625 | 123 | 5,502 | 22,276 | 2,380 |
| Jun 9, 2014 | 7.50 | 15,081 | - | 15,081 | - | 601 |
| | | \$ 173,781 | \$ 37,395 | \$ 136,386 | \$ 106,086 | \$ 22,951 |

(See Note 4e)

\$ 173,781

\$ 37,395

\$ 136,386

\$ 106,086

\$ 22,951

Prepared without audit

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SIMON FRASER UNIVERSITY
FINANCIAL STATEMENTS

MARCH 31, 1994

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SIMON FRASER UNIVERSITY
SCHEDULE OF ACADEMIC EXPENDITURES - ALL FUNDS
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Schedule 7

| | General Operating | Sponsored Research | Specific Purpose | Capital | 1994 | 1993 |
|--|-------------------|--------------------|------------------|----------|------------|------------|
| FACULTY OF ARTS | | | | | | |
| General faculty | \$ 328 | \$ 161 | \$ 455 | \$ 6 | \$ 950 | \$ 998 |
| Archaeology | 1,547 | 121 | 75 | 5 | 1,748 | 1,682 |
| Canadian Studies | 78 | - | 2 | - | 78 | 76 |
| Contemporary Arts | 3,101 | 5 | 179 | 17 | 3,302 | 3,409 |
| Criminology | 2,496 | 170 | 54 | 14 | 2,734 | 2,970 |
| Economics | 3,941 | 168 | 44 | 18 | 4,171 | 4,162 |
| English | 4,177 | 128 | - | 10 | 4,313 | 4,105 |
| French | 295 | 16 | - | - | 311 | 1,307 |
| Geography | 1,408 | 245 | 10 | 14 | 1,677 | 2,713 |
| Gerontology | 2,602 | 76 | 28 | 16 | 2,720 | 504 |
| Graduate Liberal Studies | 209 | 189 | 236 | 1 | 635 | 125 |
| History | 119 | 117 | - | - | 236 | 3,298 |
| Humanities | 3,133 | 48 | 15 | 10 | 3,206 | 241 |
| Interdisciplinary Studies | 264 | - | 38 | - | 302 | 510 |
| Linguistics | 465 | 97 | 5 | 3 | 570 | 1,281 |
| Philosophy | 1,465 | 15 | 16 | 9 | 1,525 | 1,395 |
| Political Science | 1,425 | 114 | 4 | 3 | 1,546 | 2,061 |
| Psychology | 2,071 | 568 | - | 10 | 2,669 | 5,269 |
| Sociology and Anthropology | 5,004 | 144 | 76 | 48 | 5,270 | 1,961 |
| Spanish and Latin American Studies | 1,872 | 12 | 1 | 3 | 1,888 | 1,019 |
| Women's Studies | 1,025 | - | 12 | 1 | 1,038 | 414 |
| Other Studies | 490 | - | 106 | 2 | 596 | 166 |
| | 37,533 | 2,412 | 1,354 | 188 | 41,487 | 39,645 |
| FACULTY OF APPLIED SCIENCE | | | | | | |
| General faculty | 541 | - | 43 | (1) | 583 | 303 |
| Communication Studies | 2,286 | 139 | 1,275 | 33 | 3,733 | 3,471 |
| Computing Science | 3,936 | 951 | 135 | 54 | 5,078 | 4,842 |
| Engineering Science | 3,099 | 689 | 71 | 56 | 3,915 | 4,244 |
| Kinesiology | 2,777 | 907 | 91 | 87 | 3,662 | 3,696 |
| Resource and Environmental Management | 1,080 | 490 | 90 | 21 | 1,681 | 1,484 |
| Centre for Policy Research on Science and Technology | 4 | 278 | 14 | - | 296 | 312 |
| Centre for Systems Science | 1,380 | 767 | 9 | - | 2,156 | 2,638 |
| | 15,103 | 4,221 | 1,728 | 250 | 21,302 | 20,990 |
| | 7,569 | 166 | 150 | 78 | 7,963 | 7,464 |
| | 7,901 | 500 | 3,197 | 42 | 11,640 | 11,707 |
| FACULTY OF BUSINESS ADMINISTRATION | | | | | | |
| General faculty | 537 | 639 | 20 | 71 | 1,287 | 587 |
| Biological Sciences | 6,203 | 3,252 | (175) | 1,485 | 10,765 | 9,774 |
| Chemistry | 4,681 | 3,090 | 16 | 101 | 7,888 | 8,128 |
| Mathematics and Statistics | 4,778 | 667 | 96 | 20 | 5,561 | 5,540 |
| Molecular Biology and Biochemistry | 382 | - | (3) | - | 379 | 141 |
| Physics | 3,544 | 2,638 | 56 | 106 | 6,344 | 6,036 |
| Science Workshops | 1,030 | - | - | 10 | 1,040 | 853 |
| Western Canadian Universities Marine | 158 | - | - | - | 158 | 154 |
| Biological Society | 21,313 | 10,286 | 10 | 1,793 | 33,402 | 31,214 |
| OTHER EXPENDITURES | | | | | | |
| Animal Care Facility | 117 | 6 | - | 24 | 147 | 203 |
| Continuing Studies | 7,050 | 6 | 1,422 | 6 | 8,484 | 9,245 |
| Co-op Education | 611 | - | 98 | - | 709 | 702 |
| Graduate Studies | 368 | - | 467 | 4 | 659 | 962 |
| Instructional Media Centre | 1,472 | - | - | 104 | 1,576 | 1,560 |
| International Programs | - | - | 4,400 | - | 4,400 | 3,760 |
| Library | 9,638 | 45 | - | - | 9,683 | 373 |
| | 99,057 | 17,642 | 12,826 | 138 | 132,014 | 127,826 |
| TOTAL ACADEMIC EXPENDITURES | \$ 99,057 | \$ 17,642 | \$ 12,826 | \$ 2,489 | \$ 132,014 | \$ 127,826 |

S I M O N F R A S E R U N I V E R S I T Y
SCHEDULE OF GENERAL OPERATING FUND - NON-ACADEMIC EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Schedule 6

| | Salaries | Employee Benefits | Other Expenses | Internal Cost Allocations | External Cost Recoveries | 1994 | 1993 |
|------------------------------------|------------------|-------------------|------------------|---------------------------|--------------------------|------------------|------------------|
| LIBRARY | | | | | | | |
| General Operations | \$ 5,188 | \$ 826 | \$ 1,161 | \$ 35 | \$ (622) | \$ 6,588 | \$ 6,231 |
| Library Acquisitions | - | - | 3,411 | - | - | 3,411 | 3,278 |
| | <u>5,188</u> | <u>826</u> | <u>4,572</u> | <u>35</u> | <u>(622)</u> | <u>9,999</u> | <u>9,509</u> |
| STUDENT SERVICES AND AWARDS | | | | | | | |
| Director's Office | 278 | 47 | 126 | - | - | 451 | 421 |
| Academic Resource Office | 216 | 35 | 49 | - | - | 300 | 434 |
| Athletics and Recreation | 1,602 | 242 | 814 | (19) | (109) | 2,530 | 2,542 |
| Counselling Services | 617 | 102 | 62 | - | - | 781 | 828 |
| Financial Aid - General Office | 461 | 73 | 29 | - | - | 563 | 576 |
| - Student Awards | - | - | 3,834 | - | - | 3,834 | 4,215 |
| Health Services | 1,034 | 183 | 90 | - | (885) | 422 | 353 |
| | <u>4,208</u> | <u>682</u> | <u>5,004</u> | <u>(19)</u> | <u>(994)</u> | <u>8,881</u> | <u>9,369</u> |
| PLANT AND MAINTENANCE | | | | | | | |
| General Operations | 3,119 | 549 | 2,398 | - | - | 6,066 | 6,217 |
| Contract Services | - | - | 1,585 | - | - | 1,585 | 1,490 |
| Utilities | - | - | 1,892 | - | - | 1,892 | 1,553 |
| | <u>3,119</u> | <u>549</u> | <u>5,875</u> | <u>-</u> | <u>-</u> | <u>9,543</u> | <u>9,260</u> |
| COMPUTING SERVICES | | | | | | | |
| 2,885 | 488 | 2,116 | (12) | (87) | 5,390 | 5,614 | |
| ADMINISTRATION AND GENERAL | | | | | | | |
| Analytical Studies | 201 | 32 | 10 | - | - | 243 | 239 |
| Development Office | 905 | 148 | 260 | - | - | 1,313 | 1,485 |
| Financial Services | 2,436 | 400 | 202 | - | - | 3,038 | 2,956 |
| General University | (6) | - | 2,672 | (1,081) | - | 1,566 | 139 |
| Human Resources/Employee Relations | 939 | 179 | 233 | (2) | (1) | 1,348 | 1,370 |
| Media/Public Relations | 291 | 46 | 144 | - | - | 481 | 487 |
| President's Office | 504 | 63 | 265 | - | - | 832 | 823 |
| Printing and Duplicating | 583 | 106 | (604) | - | - | 85 | (140) |
| Purchasing | 258 | 42 | 16 | - | - | 316 | 296 |
| Registrar's Office | 2,338 | 363 | 762 | - | - | 3,463 | 3,110 |
| Systems Development | 18 | 1 | 76 | (14) | - | 81 | 373 |
| Traffic and Security | 693 | 167 | 1,444 | 26 | (2,164) | 166 | 198 |
| University Archives | 147 | 24 | 14 | - | - | 185 | 173 |
| Vice President Academic | 715 | 84 | 283 | (126) | (30) | 926 | 977 |
| Vice President | - | - | - | - | - | - | - |
| Administration | 401 | 52 | 156 | - | - | 609 | 564 |
| Vice President SFU at | - | - | - | - | - | - | - |
| Harbour Centre | 751 | 105 | 1,221 | (187) | - | 1,890 | 402 |
| Vice President Research | 480 | 73 | 136 | - | - | 689 | 613 |
| | <u>11,655</u> | <u>1,885</u> | <u>7,290</u> | <u>(1,384)</u> | <u>(2,195)</u> | <u>17,251</u> | <u>14,065</u> |
| TOTALS | \$ 27,055 | \$ 4,430 | \$ 24,857 | \$ (1,380) | \$ (3,898) | \$ 51,064 | \$ 47,817 |

Prepared without audit
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STATEMENT OF MANAGEMENT RESPONSIBILITY

The University is responsible for the preparation of the financial statements and has prepared them with reference to the "Guide to Accounting Principles, Practices and Standards of Disclosure for Universities and Colleges of Canada", published by the Canadian Association of University Business Officers. They are in compliance with generally accepted accounting principles. The financial statements present fairly the financial position of the University as at March 31, 1994 and the results of its operations and the changes in its fund balances for the year then ended.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, the University has developed and maintains a system of internal control designed to provide reasonable assurance that University assets are safeguarded from loss and that the accounting records are a reliable basis for the preparation of financial statements.

The Board of Governors carries out its responsibility for review of the financial statements principally through its Audit Committee. The majority of the members of the Audit Committee are not officers or employees of the University. The Audit Committee meets with Management and the external auditors to discuss the results of audit examinations and financial reporting matters. The external auditors have full access to the Audit Committee, with and without the presence of Management.

The financial statements for the year ended March 31, 1994 have been reported on by the Auditor General of the Province of British Columbia, the auditor appointed under the University Act. The Auditor's Report outlines the scope of his examination and provides his opinion on the fairness of presentation of the information in the financial statements.


J.O. Stubbs
President & Vice-Chancellor



R. W. Ward
Vice-President, Financial Services

SIMON FRASER UNIVERSITY
REPORT OF THE VICE-PRESIDENT, FINANCIAL SERVICES
1993/94

The audited financial statement of Simon Fraser University is a public document which is circulated internally including the university library and is available to the general public. The purpose of this report is to provide a brief description of the type of activity that takes place in each fund and to highlight some financial comparisons with prior years.

Statement 3 of the financial statements illustrates the sources of funding and areas of expenditures in five of the six separate funds of SFU for 1993/94. The Endowment Principal Fund is shown on statement 4. The concept of fund accounting organizes transactions so that revenues and their related expenses are accounted for in separate funds in accordance with objectives specified by donors, limitations and restrictions imposed by sources outside the university and determinations made by the Board of Governors.

General Operating Fund

The main sources of revenue for this fund are the Provincial Government's operating grant and student fees. This fund covers the expenditures of the academic and associated services as well as the supporting areas of library, student services, plant and maintenance, computing services and general administration.

Operating revenue of \$154 million for 1993/94 is an increase of \$8 million over 1992/93. The increase in contributions from the Province of British Columbia is due to the enrollment growth grant of \$736,000 and the inclusion into the base of \$1,460,000 for equipment and \$1,136,000 for Harbour Centre which were previously recorded in other funds. An additional \$2,978,000 was from increases in tuition fees. Continuing Studies increased its non credit revenue by \$200,000 and other fees increased by \$500,000 primarily as a result of the change in the application fee and the institution of a new Student Services fee. Investment income increased by \$642,000 and miscellaneous income increased by \$366,000.

Operating expenses increased by \$7.7 million to \$150 million. The reclassification of Harbour Centre to the operating fund accounts for the increase of \$1,500,000 in facility rentals which also accounts for the large increase in Administrative costs shown in Table 1. There were also increases of \$6.1 million for salaries and benefits, \$700,000 in operating supplies, \$540,000 for service contracts, and \$360,000 for utilities. This was partly offset by reductions of \$360,000 in travel and personnel costs, \$375,000 in scholarships and an increase of \$740,000 in external costs recoveries primarily due to parking revenues.

The fund balance deficit of \$2,098,000 at March 31, 1994 is due to the vacation pay accrual of \$2,100,000 less a \$2,000 unappropriated balance. The Canadian Institute of Chartered Accountants made changes in the generally accepted accounting principles applicable to non profit organizations. As a result of this change we are required to accrue the costs for vacation pay for staff as it is earned instead of when it is paid.

Table 1 shows the sources of funding and a breakdown of the expenditures by function as well as a graph of the expenditures on a percentage basis over the last five years.

SCHEDULE OF GENERAL OPERATING FUND - ACADEMIC EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

| | Salaries | | | | | | Totals | | | |
|---|-----------|--------------------------|-----------|-----------|-------------------|----------------|---------------------------|--------------------------|-----------|-----------|
| | Academic | Instructional & Research | Other | Total | Employee Benefits | Other Expenses | Internal Cost Allocations | External Cost Recoveries | 1994 | 1993 |
| FACULTY OF ARTS | | | | | | | | | | |
| General faculty | (389) | 44 | 537 | 192 | 12 | 128 | (4) | | 328 | 305 |
| Archaeology | 829 | 165 | 217 | 1,211 | 195 | 141 | | | 1,547 | 1,378 |
| Canadian Studies | 38 | 7 | 16 | 59 | 9 | 8 | | | 76 | 69 |
| Contemporary Arts | 1,662 | 356 | 398 | 2,414 | 388 | 305 | | (5) | 3,102 | 3,156 |
| Criminology | 1,692 | 187 | 174 | 2,053 | 339 | 106 | | (1) | 2,487 | 2,398 |
| Economics | 2,440 | 598 | 250 | 3,288 | 531 | 120 | | | 3,939 | 3,840 |
| English | 2,859 | 421 | 218 | 3,498 | 572 | 117 | | (7) | 4,178 | 4,016 |
| First Nations | 183 | 22 | 19 | 224 | 35 | 37 | | | 296 | 296 |
| French | 847 | 127 | 202 | 1,176 | 193 | 39 | | | 1,408 | 1,287 |
| Geography | 1,621 | 161 | 292 | 2,144 | 351 | 107 | | | 2,602 | 2,435 |
| Gerontology | 60 | 8 | | 68 | 30 | 9 | | | 208 | 182 |
| Graduate Liberal Studies | 161 | 4 | 22 | 169 | 30 | 20 | | | 119 | 125 |
| History | 2,252 | 169 | 163 | 2,584 | 421 | 128 | | | 3,133 | 3,066 |
| Humanities | 220 | | | 220 | 39 | 4 | | | 263 | 216 |
| Interdisciplinary Studies | 297 | | 66 | 384 | 65 | 16 | | | 465 | 508 |
| Linguistics | 1,020 | 113 | 106 | 1,239 | 203 | 45 | | | 1,487 | 1,135 |
| Philosophy | 954 | 144 | 76 | 1,174 | 190 | 62 | | | 1,428 | 1,375 |
| Political Science | 1,441 | 144 | 122 | 1,707 | 283 | 81 | | | 2,071 | 1,990 |
| Psychology | 2,725 | 931 | 490 | 4,146 | 678 | 178 | 1 | | 5,003 | 4,720 |
| Sociology and Anthropology | 1,289 | 152 | 107 | 1,588 | 257 | 57 | | | 1,872 | 1,902 |
| Spanish and Latin American Studies | 658 | 108 | 82 | 848 | 139 | 40 | | | 1,025 | 999 |
| Women's Studies | 338 | 40 | | 378 | 61 | 18 | | | 455 | 414 |
| Other Studies | 14 | 1 | 14 | 29 | 5 | 1 | | | 35 | 32 |
| | 23,215 | 4,054 | 3,506 | 30,775 | 5,009 | 1,767 | (3) | | 37,535 | 35,628 |
| FACULTY OF APPLIED SCIENCE | | | | | | | | | | |
| General faculty | 126 | 16 | 212 | 354 | 32 | 189 | (35) | | 540 | 298 |
| Communication Studies | 1,367 | 274 | 222 | 1,863 | 308 | 137 | (22) | | 2,286 | 2,256 |
| Computing Science | 2,301 | 348 | 480 | 3,129 | 518 | 285 | 2 | | 3,934 | 3,667 |
| Engineering Science | 1,643 | 68 | 733 | 2,444 | 400 | 255 | | | 3,099 | 2,918 |
| Kinesiology | 1,483 | 484 | 294 | 2,261 | 364 | 158 | 1 | | 2,778 | 2,616 |
| Resource and Environmental Management | 617 | 94 | 107 | 818 | 130 | 130 | 2 | | 1,080 | 1,053 |
| Centre for Policy Research on Science and Technology | | 3 | | 3 | | | | | 3 | 7 |
| Centre for Systems Science | 9 | 350 | 500 | 859 | 105 | 444 | (28) | | 1,380 | 1,719 |
| | 7,546 | 1,837 | 2,548 | 11,731 | 1,857 | 1,598 | (80) | (6) | 15,100 | 14,634 |
| | 4,381 | 708 | 814 | 5,903 | 955 | 778 | (1) | (66) | 7,569 | 7,115 |
| | 4,728 | 472 | 1,131 | 6,331 | 988 | 713 | (130) | | 7,902 | 7,901 |
| FACULTY OF BUSINESS ADMINISTRATION | | | | | | | | | | |
| General faculty | 82 | 80 | 85 | 247 | 55 | 404 | (168) | | 538 | 191 |
| Biological Sciences | 3,091 | 1,009 | 814 | 4,914 | 785 | 604 | 2 | | 6,205 | 6,093 |
| Chemistry | 2,365 | 793 | 602 | 3,760 | 606 | 315 | | | 4,681 | 4,531 |
| Mathematics and Statistics | 2,781 | 910 | 257 | 3,948 | 643 | 185 | 2 | | 4,778 | 4,737 |
| Molecular Biology and Biochemistry | | 44 | 86 | 130 | 20 | 231 | | | 381 | 141 |
| Physics | 1,982 | 422 | 390 | 2,794 | 460 | 288 | 2 | | 3,544 | 3,548 |
| Science Workshops | | | 751 | 751 | 121 | 159 | | | 1,031 | 853 |
| Western Canadian Universities Marine Biological Society | | | | | | 158 | | | 158 | 154 |
| | 10,301 | 3,258 | 2,985 | 16,544 | 2,690 | 2,244 | (162) | | 21,316 | 20,248 |
| FACULTY OF EDUCATION | | | | | | | | | | |
| Animal Care Facility | 1,221 | 3 | 115 | 1,188 | 19 | (20) | | | 1,177 | 165 |
| Continuing Studies | | 1,360 | 2,668 | 5,249 | 629 | 1,154 | 72 | (57) | 7,047 | 6,781 |
| Co-op Education | | 11 | 463 | 474 | 75 | 63 | | | 612 | 579 |
| Graduate Studies | 111 | 11 | 132 | 254 | 31 | 104 | | | 389 | 375 |
| Instructional Media Centre | | | 1,128 | 1,128 | 181 | 163 | | | 1,472 | 1,401 |
| | 1,332 | 1,385 | 4,906 | 7,223 | 935 | 1,464 | 72 | (57) | 9,637 | 9,301 |
| TOTALS | \$ 51,503 | \$ 11,514 | \$ 15,490 | \$ 78,507 | \$ 12,434 | \$ 8,564 | \$ (304) | \$ (142) | \$ 99,059 | \$ 94,727 |

S I M O N F R A S E R U N I V E R S I T Y
SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Schedule 4

| | Academic | | Library | Student Services & Awards | | Plant & Maintenance | Computing Services | Administration & General | Totals | |
|--|--------------|--------------|----------|---------------------------|----------|---------------------|--------------------|--------------------------|------------|------------|
| | (Schedule 5) | (Schedule 6) | | 1994 | 1993 | | | | | |
| EXPENDITURES | | | | | | | | | | |
| Salaries | \$ 51,503 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 51,503 | \$ 49,121 |
| Academic | 11,514 | - | - | - | - | - | - | - | 11,514 | 11,025 |
| Other instruction and research | 15,490 | - | 5,188 | 4,208 | 3,119 | 2,885 | 11,655 | - | 42,545 | 40,566 |
| Other support staff | 78,507 | - | 5,188 | 4,208 | 3,119 | 2,885 | 11,655 | - | 105,562 | 100,712 |
| Total salaries | 12,434 | - | 826 | 682 | 549 | 488 | 1,885 | - | 16,864 | 15,602 |
| Employee benefits | 1,589 | - | 17 | 323 | 14 | 22 | 441 | - | 2,406 | 2,772 |
| Travel and personnel costs | 4,558 | - | 754 | 552 | 1,756 | 1,042 | 2,063 | - | 10,725 | 10,020 |
| Supplies and expenses | 1,091 | - | 105 | 101 | 350 | 90 | 318 | - | 2,055 | 2,274 |
| Equipment and furnishings | 298 | - | 168 | 30 | 24 | 870 | 2,043 | - | 3,433 | 1,950 |
| Equipment and facility rentals | - | - | 3,411 | - | - | - | - | - | 3,411 | 3,279 |
| Library acquisitions | 643 | - | 39 | 61 | 1,880 | 45 | 242 | - | 2,910 | 2,546 |
| Utilities | - | - | - | 3,838 | - | - | 6 | - | 3,844 | 4,219 |
| Scholarships, fellowships, and bursaries | 9 | - | - | - | 1,585 | - | 1,219 | - | 3,844 | 2,275 |
| Contract services | 223 | - | - | 57 | 230 | 11 | 825 | - | 2,813 | 1,344 |
| Professional fees | 153 | - | 78 | 42 | 36 | 36 | 133 | - | 1,346 | 310 |
| Renovations and alterations | (304) | - | 35 | (19) | - | (12) | (1,384) | - | (1,684) | (1,461) |
| Internal cost allocations | (142) | - | (622) | (994) | - | (87) | (2,195) | - | (4,040) | (3,298) |
| External cost recoveries | | | | | | | | | | |
| Total | \$ 99,059 | \$ 8,881 | \$ 9,999 | \$ 8,881 | \$ 9,543 | \$ 5,390 | \$ 17,251 | \$ - | \$ 150,123 | \$ 142,544 |

Prepared without audit
Page 26

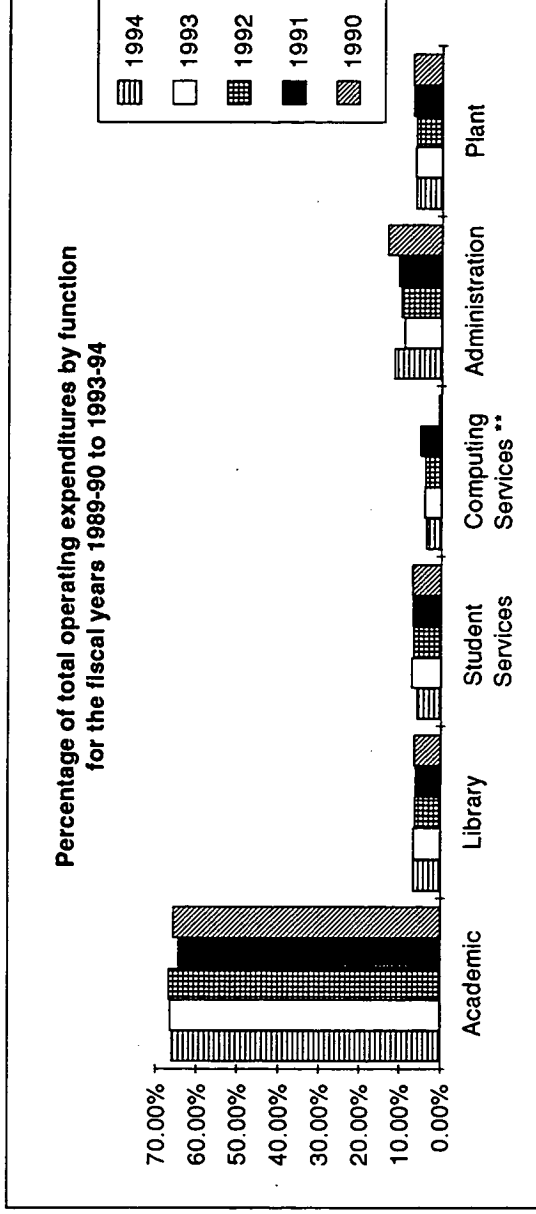
TABLE 1
Summary comparisons of total general operating revenue and expenditures
For the fiscal years 1989-90 to 1993-94
(\$000)

| Source | 1989-90 | | 1990-91 | | 1991-92 * | | 1992-93 | | 1993-94 | |
|---------------------------------|---------|---------|---------|---------|-----------|---------|---------|---------|---------|--------|
| | 1989-90 | 1990-91 | 1989-90 | 1990-91 | 1991-92 * | 1992-93 | 1993-94 | 1992-93 | 1993-94 | |
| Province of BC grants | 83,512 | 77.1% | 94,626 | 78.6% | 107,845 | 77.0% | 112,908 | 77.2% | 116,167 | 75.3% |
| Student fees | 18,805 | 17.4% | 20,637 | 17.1% | 26,779 | 19.1% | 27,823 | 19.1% | 30,801 | 20.0% |
| -credit | 1,559 | 1.4% | 1,348 | 1.1% | 1,225 | 0.9% | 1,236 | 0.8% | 1,521 | 1.0% |
| -non-credit | 1,026 | 0.9% | 1,082 | 0.9% | 1,324 | 0.9% | 1,356 | 0.9% | 1,873 | 1.2% |
| -others | 188 | 0.2% | 368 | 0.3% | 216 | 0.2% | 181 | 0.1% | 152 | 0.1% |
| Gifts | 2,694 | 2.6% | 1,736 | 1.5% | 1,905 | 1.4% | 2,021 | 1.4% | 2,663 | 1.6% |
| Investment Income | 478 | 0.4% | 599 | 0.5% | 750 | 0.5% | 709 | 0.5% | 1,164 | 0.8% |
| Other | 108,262 | 100.0% | 120,396 | 100.0% | 140,044 | 100.0% | 146,234 | 100.0% | 154,341 | 100.0% |
| Total | 108,262 | 100.0% | 120,396 | 100.0% | 140,044 | 100.0% | 146,234 | 100.0% | 154,341 | 100.0% |
| Distribution by function | | | | | | | | | | |
| Academic | 69,524 | 65.8% | 78,784 | 64.3% | 92,008 | 66.8% | 94,727 | 66.5% | 99,059 | 66.0% |
| Library | 6,817 | 6.5% | 7,618 | 6.2% | 8,751 | 6.4% | 9,509 | 6.7% | 9,999 | 6.7% |
| Student Services | 7,336 | 6.9% | 8,333 | 6.8% | 9,249 | 6.7% | 10,133 | 7.1% | 8,871 | 5.9% |
| Computing Services ** | 709 | 0.7% | 6,389 | 5.2% | 5,485 | 4.0% | 5,774 | 4.1% | 5,390 | 3.6% |
| Administration *** | 13,758 | 13.0% | 12,795 | 10.5% | 13,629 | 9.8% | 13,141 | 9.1% | 17,261 | 11.4% |
| Plant | 7,531 | 7.1% | 8,534 | 7.0% | 8,685 | 6.3% | 9,260 | 6.5% | 9,543 | 6.4% |
| Total | 105,675 | 100.0% | 122,453 | 100.0% | 137,807 | 100.0% | 142,544 | 100.0% | 150,123 | 100.0% |

* Includes Distance Education and the Fund for Excellence in Education program for the first time.

** Computer Services was allocated to departments prior to 1990-91.

*** Prior to 1993/94, all Harbour Centre operating expenses were charged to the Specific Purpose Fund.



Sponsored Research Fund

This fund consists of grant funds received by the University for use by academic staff to conduct research. The grants come mainly from government departments and agencies such as Natural Sciences and Engineering Research Council of Canada, Social Sciences and Humanities Research Council of Canada, Province of B.C., Health Care Research Foundation, Science Council of B.C. Research Grant etc. (Federal 64%, Provincial 13%) and other sources. The grantees use the funds to cover the costs of research assistants, travel, supplies and equipment.

Specific Purpose Fund

This fund consists of funds allocated for specific activities that would not be considered sponsored research, operating or capital. It is funded through government grants (Provincial 18%, Federal 32%) and other sources such as student fees, other grants and contracts and investment income from the endowment funds. Examples of some activities would be Canadian International Development Agency funded projects, conferences, and other centres and institutes funded from external sources. The reduction of Other Grants and Programs of approximately \$4.0 million is partially due to the transfer of Harbour Centre expenditures to the operating fund.

Table 2 shows the level of expenditures for Sponsored Research and Specific Purpose for the last 5 years.

TABLE 2
Expenditures for Sponsored Research and Specific Purposes
for the fiscal years 1989-90 to 1993-94

| Expenditures (in \$000) | 1993-94 | 1992-93 | 1991-92 | 1990-91 | 1989-90 |
|--------------------------|---------------|---------------|---------------|---------------|---------------|
| Sponsored Research | 17,642 | 17,712 | 16,141 | 14,013 | 11,653 |
| Other Grants & Programs | 14,804 | 18,800 | 19,676 | 21,957 | 19,191 |
| Scholarships & Bursaries | 2,234 | 2,553 | 2,456 | 2,137 | 1,112 |
| Total | 34,680 | 39,065 | 38,273 | 38,107 | 31,956 |

SIMON FRASER UNIVERSITY
SCHEDULE OF CHANGES IN ANCILLARY ENTERPRISES FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Schedule 3

| | Bookstore | Food Services | Residences | Totals |
|--|---------------|-----------------|---------------|---------------|
| REVENUES | | | | |
| Sale of goods and services | \$ 6,360 | \$ - | \$ 4,217 | \$ 8,727 |
| Investment income | 20 | - | 106 | 109 |
| | <u>6,380</u> | <u>-</u> | <u>4,323</u> | <u>8,836</u> |
| EXPENDITURES AND OTHER DEDUCTIONS | | | | |
| Salaries - support staff | 744 | - | 472 | 1,108 |
| Employee benefits | 136 | - | 52 | 160 |
| Travel and personnel costs | 17 | - | 4 | 31 |
| Supplies and expenses | 161 | 13 | 689 | 759 |
| Equipment and furnishings | 256 | 1 | 56 | 82 |
| Equipment and facility rentals | 9 | 1 | 3 | 9 |
| Utilities | 26 | 62 | 498 | 586 |
| Contract services | 27 | 73 | 218 | 318 |
| Professional fees | 83 | - | 1 | 84 |
| Renovations and alterations | 21 | 33 | 97 | 151 |
| Debt servicing - interest | - | 26 | 1,674 | 1,700 |
| - principal | - | 90 | 320 | 410 |
| Cost of goods sold | 4,785 | - | - | 4,785 |
| Internal cost allocations | 80 | - | 29 | 109 |
| External cost recoveries | - | (220) | - | (220) |
| | <u>6,345</u> | <u>79</u> | <u>4,113</u> | <u>10,537</u> |
| NET CHANGE IN THE YEAR | 35 | (79) | 210 | 276 |
| TRANSFERS AND APPROPRIATIONS | | | | |
| Interfund transfers | - | - | (15) | (15) |
| Change in appropriations | - | - | 146 | (202) |
| NET (DECREASE) INCREASE DURING YEAR | 35 | (79) | 341 | 74 |
| FUND BALANCES AT BEGINNING OF YEAR | 286 | (65) | 174 | 321 |
| FUND BALANCES AT END OF YEAR | \$ 321 | \$ (144) | \$ 515 | \$ 395 |

S I M O N F R A S E R U N I V E R S I T Y
 SCHEDULE OF CHANGES IN SPONSORED RESEARCH AND SPECIFIC PURPOSE FUND BALANCES
 FOR THE YEAR ENDED MARCH 31, 1994
 (thousands of dollars)

Schedule 2

| | Sponsored Research | | Specific Purpose | |
|--|-----------------------|-----------------|---------------------|-----------------|
| | 1994 | 1993 | 1994 | 1993 |
| REVENUES AND OTHER ADDITIONS | | | | |
| Government grants and contracts | | | | |
| Province of British Columbia | \$ 2,461 | \$ 3,108 | \$ 4,494 | \$ 6,169 |
| Government of Canada | 12,052 | 12,548 | 7,739 | 6,063 |
| Other governments | 480 | 248 | 9 | 49 |
| Student fees - credit courses | | | 394 | 311 |
| - non credit | | | 1,247 | 869 |
| Gifts, grants and bequests | 3,718 | 2,989 | 3,417 | 3,286 |
| Investment Income | | | 6,715 | 5,186 |
| Miscellaneous income | | | 547 | 733 |
| | <u>18,711</u> | <u>18,893</u> | <u>24,562</u> | <u>22,646</u> |
| EXPENDITURES AND OTHER DEDUCTIONS | | | | |
| Salaries-academic | 516 | 591 | 1,788 | 2,009 |
| -other instruction and research | 6,954 | 8,908 | 1,286 | 1,226 |
| -other support staff | | | 3,645 | 5,332 |
| Total salaries | 9,470 | 9,499 | 6,719 | 8,567 |
| Employee benefits | 725 | 670 | 1,147 | 1,524 |
| Travel and personnel costs | 1,713 | 1,593 | 2,269 | 1,713 |
| Supplies and expenses | 2,407 | 1,980 | 2,099 | 2,339 |
| Equipment and furnishings | 2,534 | 3,054 | 854 | 726 |
| Equipment and facility rentals | 15 | 13 | 431 | 1,950 |
| Library acquisitions | | | 3 | 5 |
| Utilities | 9 | 19 | 57 | 93 |
| Scholarships, fellowships, and bursaries | | | 2,234 | 2,553 |
| Contract services | | | 2 | 263 |
| Professional fees | 441 | 552 | 629 | 744 |
| Renovations and alterations | 3 | 6 | 35 | 93 |
| Internal cost allocations | 325 | 326 | 1,250 | 1,032 |
| External cost recoveries | | | (691) | (250) |
| | <u>17,642</u> | <u>17,712</u> | <u>17,036</u> | <u>21,352</u> |
| NET CHANGE IN THE YEAR | <u>1,069</u> | <u>1,181</u> | <u>7,524</u> | <u>1,294</u> |
| TRANSFERS AND APPROPRIATIONS | | | | |
| Interfund transfers | 183 | 204 | (771) | 159 |
| Transfer to non expendable funds (Note 8) | | | (1,354) | (973) |
| Group Insurance reserve transfer (Statement 2) | | | (381) | (116) |
| Retirement benefits reserve transfer (Statement 2) | | | (152) | 146 |
| Lease commitment reserve transfer (Statement 2) | | | (342) | (251) |
| | <u>1,252</u> | <u>1,385</u> | <u>4,524</u> | <u>259</u> |
| NET (DECREASE) INCREASE DURING YEAR | <u>2,321</u> | <u>2,566</u> | <u>12,048</u> | <u>1,553</u> |
| FUND BALANCES AT BEGINNING OF YEAR | <u>7,222</u> | <u>5,637</u> | <u>8,418</u> | <u>8,159</u> |
| FUND BALANCES AT END OF YEAR | <u>\$ 8,474</u> | <u>\$ 7,222</u> | <u>\$ 12,942</u> | <u>\$ 8,418</u> |

Prepared without audit
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Ancillary Enterprises

Ancillary Enterprises, which include the Bookstore, Food Services and Residences provide goods and services to the University community and are expected to operate on a break-even basis. There was a \$297,000 operational contribution to unappropriated reserve for 1993/94 (\$74,000 for 1992/93) The accumulated unappropriated balance at March 31, 1994 is \$692,000.

Capital Fund

This fund consists of gifts, grants, interest and authorized capital borrowing received for the purpose of acquiring capital assets including those pertaining to Ancillary Enterprises.

In 1993/94 \$34 million was spent to complete previously started projects for the Shrum Centre, South Sciences Building, Alcan Research Building, New Residences, West Parking Structure, and to start or continue with the West Mall Complex, the Student Services Building, Harbour Centre Phase IV, Minor Capital Projects and Renovations and other smaller projects.

Endowment Fund

Endowment funds result from monies contributed for scholarships, bursaries, endowed activities and other purposes as specified by donors. Net additions to the total fund during the year were \$7.5 million (\$3 million in 1992/93). In order to protect the funds against inflation, a portion of the investment income is capitalized every year. The University is committed to an on-going program of fundraising with outstanding pledges in excess of \$3 million at this time.

Many individuals from both the academic and support staff have contributed to the relative stability of the financial position of the University and I would like to express my gratitude for their efforts in 1993/94.



Roger W. Ward
 Vice-President, Financial Services



Auditor General of British Columbia

8 Bastion Square
Victoria, British Columbia
V8V 1X4

AUDITOR'S REPORT

(604) 387-6803
Fax (604) 387-1230

To the Members of the Board of Governors
of Simon Fraser University:

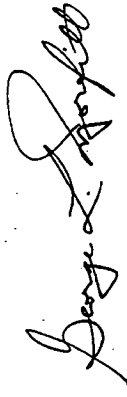
I have audited the balance sheet of Simon Fraser University as at March 31, 1994 and the following statements for the year then ended:

- Statement 2 - Statement of changes in reserves and appropriated expendable fund balances
- Statement 3 - Statement of changes in unappropriated expendable fund balances
- Statement 4 - Statement of changes in non-expendable fund balances
- Statement 5 - Statement of changes in equity in capital assets

These financial statements are the responsibility of the University's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the University as at March 31, 1994 and the results of its operations and changes in fund balances for the year then ended in accordance with generally accepted accounting principles.


George L. Morfitt, FCA
Auditor General

Victoria, British Columbia
June 2, 1994

SIMON FRASER UNIVERSITY
SCHEDULE OF CHANGES IN GENERAL OPERATING AND CAPITAL FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Schedule 1

| | 1994 | 1993 | 1994 | 1993 |
|--|------------|------------|-----------|-----------|
| REVENUES AND OTHER ADDITIONS | | | | |
| Government grants and contracts | \$ 116,167 | \$ 112,908 | \$ 22,933 | \$ 19,241 |
| Province of British Columbia | 112 | 23 | - | - |
| Government of Canada | 30,801 | 27,823 | - | - |
| Student fees - credit courses | 1,521 | 1,236 | - | - |
| - non-credit courses | 1,873 | 1,356 | - | - |
| - other | 152 | 181 | 1,933 | 525 |
| Gifts, grants and contracts | 2,663 | 2,021 | 571 | 850 |
| Investment income | 1,052 | 686 | 12 | 10 |
| Miscellaneous income | - | - | 35,062 | 51,458 |
| Capital borrowings | - | - | 3,231 | 3,378 |
| Interest earned on sinking fund | - | - | 63,742 | 75,462 |
| | 154,341 | 146,234 | - | - |
| EXPENDITURES AND OTHER DEDUCTIONS | | | | |
| Salaries-academic | 51,503 | 49,121 | - | - |
| -other instruction and research | 11,514 | 11,025 | - | - |
| -other support staff | 42,545 | 40,566 | - | - |
| Total salaries | 105,562 | 100,712 | - | - |
| Employee benefits | 16,864 | 15,602 | - | - |
| Travel and personnel costs | 2,408 | 2,772 | - | - |
| Operating supplies and expenses | 10,725 | 10,020 | - | - |
| Equipment and furnishings | 2,055 | 2,274 | - | - |
| Equipment and facility rentals | 3,433 | 1,950 | 3,351 | 4,977 |
| Library acquisitions | 3,411 | 3,279 | - | - |
| Utilities | 2,910 | 2,546 | - | - |
| Scholarships, fellowships and bursaries | 3,844 | 4,219 | - | - |
| Contract services | 2,813 | 2,275 | - | - |
| Professional fees | 1,946 | 1,344 | - | - |
| Renovations and alterations | 478 | 310 | - | - |
| Debt servicing - interest | - | - | - | - |
| - principal | (1,664) | (1,461) | - | - |
| Capital acquisitions | (4,040) | (3,299) | - | - |
| Internal cost allocations | 150,123 | 142,544 | 64,873 | 78,466 |
| External cost recoveries | 4,218 | 3,690 | (1,131) | (3,004) |
| | (155) | (1,913) | 758 | 1,550 |
| | (1) | (16) | - | - |
| | (419) | (200) | - | - |
| | (3,862) | (1,648) | 1,264 | 1,545 |
| | (219) | (87) | 891 | 91 |
| | (1,879) | (1,792) | 2,661 | 2,570 |
| | (2,098) | (1,879) | 3,552 | 2,661 |
| | \$ (2,098) | \$ (1,879) | \$ 3,552 | \$ 2,661 |
| NET CHANGE IN YEAR | | | | |
| TRANSFERS AND APPROPRIATIONS | | | | |
| Interfund transfers | | | | |
| Transfer to non expendable funds | | | | |
| Reserves transfers | | | | |
| Change in appropriations (Statement 2) | | | | |
| NET (DECREASE) INCREASE DURING YEAR | | | | |
| FUND BALANCES AT BEGINNING OF YEAR | | | | |
| FUND BALANCES AT END OF YEAR | | | | |

7. Commitments - Capital Fund

Total commitments under contracts for capital projects amounted to \$25,361,000 as at March 31, 1994 (1993 - \$20,885,000).

8. Transfer to Non-Expendable Funds

The transfer of \$1,355,000 to the non-expendable endowment fund is comprised of capitalization of interest earnings of \$1,182,000, \$196,000 of transfers from programs and capitalization of capital gains of \$77,000, less transfers to expendable capital funds of \$100,000.

9. Simon Fraser University Foundation

This Foundation was established in 1987 under the provisions of the University Foundations Act. Its main purpose is to receive, manage and invest funds to further the purposes of the University. The Province of British Columbia through the Minister of Finance and Corporate Relations is the single shareholder. The assets and liabilities of the Simon Fraser Foundation amounting to \$512,000 and nil respectively are not included in the financial statements of the University.

10. Contingent Liabilities

Simon Fraser University is the defendant to several unresolved statements of claims. It is not expected that the ultimate outcome of these claims will have a material effect on the financial position of the University.

11. Comparatives

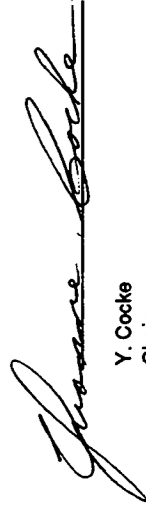
Certain comparative figures have been restated to conform with the current year's presentation.

SIMON FRASER UNIVERSITY
BALANCE SHEET
AS AT MARCH 31, 1994
(thousands of dollars)

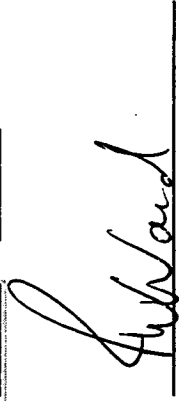
Statement 1

| ASSETS | 1994 | 1993 | LIABILITIES AND FUND BALANCES | 1994 | 1993 |
|---------------------------------|-----------|-----------|--|------------|------------|
| Cash and short-term investments | \$ 10,039 | \$ 13,760 | Accounts payable and accrued liabilities | \$ 23,572 | \$ 25,935 |
| Accounts receivable | 15,658 | 15,174 | Loans payable (Note 3) | 6,532 | 13,803 |
| Prepaid expenses | 1,533 | 1,001 | Long-term debt (Note 4) | 165,605 | 129,155 |
| Inventories | 2,604 | 3,008 | Reserves (Statement 2) (Note 5) | | |
| Long-term investments (Note 2) | 89,308 | 68,491 | Group insurance | 1,822 | 1,441 |
| Deferred charges | 2,451 | 1,707 | Retirement benefits | 3,913 | 3,761 |
| Capital assets | | | Lease commitment | 15,483 | 15,141 |
| Land and buildings | 247,940 | 215,506 | Academic pension plan | 419 | 200 |
| Equipment | 76,269 | 72,034 | Self insurance | 200 | - |
| Library holdings | 38,862 | 35,499 | Expendable fund balances | | |
| Roads and parking lots | 14,408 | 13,854 | Appropriated (Statement 2) | | |
| Leasehold improvements | 10,222 | 9,318 | General operating | 11,970 | 8,108 |
| | | | Ancillary enterprises | 997 | 1,143 |
| | | | Capital | 2,792 | 4,056 |
| | | | Unappropriated (Statement 3) | | |
| | | | General operating | (2,098) | (1,879) |
| | | | Sponsored research | 8,474 | 7,222 |
| | | | Specific purpose | 12,942 | 8,418 |
| | | | Ancillary enterprises | 692 | 395 |
| | | | Capital | 3,552 | 2,661 |
| | | | Non-expendable fund balances (Statement 4) | | |
| | | | Endowment | 38,682 | 31,180 |
| | | | Equity in capital assets (Statement 5) | | |
| | | | | 213,745 | 198,612 |
| | | | | \$ 509,294 | \$ 449,352 |

Approved:



Y. Cocke
Chair
Board of Governors



R.W. Ward, Ph.D.
Vice President
Financial Services

SIMON FRASER UNIVERSITY
STATEMENT OF CHANGES IN RESERVES AND APPROPRIATED EXPENDABLE FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Statement 2

RESERVES (NOTE 5)

| | Balances Beginning of Year | Released to meet Expenditures | Additions during the Year | Net Change for Year | Balances End of Year |
|-----------------------|----------------------------------|-------------------------------------|---------------------------------|---------------------------|----------------------------|
| Group insurance | \$ 1,441 | \$ - | \$ 381 | \$ 381 | \$ 1,822 |
| Retirement benefits | 3,761 | 428 | 580 | 152 | 3,913 |
| Lease commitment | 15,141 | 1,411 | 1,753 | 342 | 15,483 |
| Academic pension plan | 200 | - | 219 | 219 | 419 |
| Self insurance | - | - | 200 | 200 | 200 |
| TOTALS | \$ 20,543 | \$ 1,839 | \$ 3,133 | \$ 1,294 | \$ 21,837 |

APPROPRIATIONS

GENERAL OPERATING FUND

| | | | | | |
|------------------------------------|----------|----------|----------|----------|----------|
| Carryovers | \$ 1,238 | \$ 1,238 | \$ 2,462 | \$ 1,224 | \$ 2,462 |
| - Faculties and departments | 1,133 | 1,133 | 1,053 | (80) | 1,053 |
| - Auxiliaries and special projects | 4,184 | 4,184 | 4,230 | 46 | 4,230 |
| - Research and other grants | 100 | 100 | - | (100) | - |
| Self insurance | 1,028 | 1,028 | 2,001 | 973 | 2,001 |
| Specific provisions | 425 | 425 | 2,224 | 1,799 | 2,224 |
| Non-recurring expenditures | 8,108 | 8,108 | 11,970 | 3,862 | 11,970 |

ANCILLARY ENTERPRISES FUND

| | | | | | |
|--|-------|-----|-----|-------|-----|
| Equipment replacement and capital improvements | 1,143 | 642 | 496 | (146) | 997 |
|--|-------|-----|-----|-------|-----|

CAPITAL FUND

| | | | | | |
|---------------------|------------------|------------------|------------------|-----------------|------------------|
| Authorized payments | 4,056 | 4,056 | 2,792 | (1,264) | 2,792 |
| TOTALS | \$ 13,307 | \$ 12,806 | \$ 15,258 | \$ 2,452 | \$ 15,759 |

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6. Pension Plans

The University pension plan for academic staff generally provides benefits on a money purchase basis but includes an option to members who were in the plan on March 20, 1973 to choose benefits based on years of service and the average of the highest sixty consecutive months' salary.

An amendment to the plan in 1981 and a letter of agreement between the University and the Faculty Association in 1990 addressed the funding and distribution of the formula retirement benefit account. These changes resulted in an unfunded liability of \$1,900,000 based on the actuarial valuation at January 1, 1992. Starting in 1992/93 the University is contributing \$200,000 per year to the Academic Pension Plan reserve until the liability is fully funded.

The University pension plan for administrative and union staff provides benefits based on years of service and the average of the highest sixty consecutive months' salary. An agreement amending the plan was signed on June 28, 1990 and is still subject to approval by Revenue Canada. Under the revised plan:

- a. The University's contribution is the greater of:
 - i. the cost of the defined benefits, and
 - ii. the percentage of covered pay which the University is contributing to the Academic Plan.

At the moment, contributions are based on option ii.
- b. Any surplus in excess of the contingency margin is distributed to individual money purchase accounts of the members.

The latest actuarial valuation as of January 1, 1992 showed an actuarial liability of \$46,732,000 and assets on hand of \$54,047,000. After deducting the equivalent of 15% of the actuarial liability for the contingency reserve, the remaining surplus to be allocated to members is \$305,000. The assets and liabilities of the pension plans are not reflected in the financial statements.

5. Reserves

The reserves are funds set aside to meet the cost of future obligations. Payments are made from the reserve and from accrued investment earnings.

a. Group Insurance

The reserve represents funds designated for potential requirements relating to self-insured group life and long-term disability plans. Annual premiums are funded from the General Operating Fund on a cost of claim plus fee for services basis.

b. Retirement Benefits

The reserve provides for early retirement benefit obligations and other benefit supplements.

c. Lease Commitment

The reserve provides for commitments entered into for the occupancy of the University's Harbour Centre facility which include lease payments, tenant loan payments and a contribution towards operating costs. Lease and tenant loan obligations include annual payments of \$1,140,000, which started in September 1988 increasing to \$1,648,000 over the term of the lease, and a termination payment of \$8,000,000 upon the expiry of the lease in December 2017 or a discounted equivalent of that amount at an earlier date.

d. Academic Pension Plan

The University will contribute \$200,000 a year to this reserve until the unfunded liability of \$1,900,000 in the formula retirement benefit account is fully funded (see note 6).

e. Self Insurance:

This reserve is held to pay self insured property and liability losses.

SIMON FRASER UNIVERSITY
STATEMENT OF CHANGES IN UNAPPROPRIATED EXPENDABLE FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Statement 3

| | Totals | | | |
|--|------------------|------------------|------------------|------------------|
| | 1994 | 1993 | | |
| REVENUES AND OTHER ADDITIONS | | | | |
| Government grants and contracts | | | | |
| Provinces of British Columbia | \$ 116,167 | \$ 4,494 | \$ 22,933 | |
| Government of Canada | 112 | 7,739 | - | |
| Other governments | 30,801 | 9 | - | |
| Student fees - credit courses | 1,521 | 1,247 | - | |
| - non-credit courses | 1,873 | - | - | |
| - other | 152 | 3,417 | 1,933 | |
| Gifts, grants and contracts | - | - | - | |
| Sale of goods and services | 2,663 | 6,715 | 571 | |
| Investment income | 1,052 | 547 | 12 | |
| Miscellaneous income | - | - | - | |
| Capital borrowings | - | - | 35,062 | |
| Interest earned on sinking fund | - | - | 3,231 | |
| | <u>154,341</u> | <u>24,582</u> | <u>10,703</u> | <u>63,742</u> |
| EXPENDITURES AND OTHER DEDUCTIONS | | | | |
| Salaries - academic | 51,503 | 1,788 | - | |
| - other instruction and research | 11,514 | 1,286 | - | |
| - support staff | 42,545 | 3,645 | 1,217 | |
| Total salaries | 105,562 | 6,719 | 1,217 | |
| Employee benefits | 16,864 | 1,147 | 188 | |
| Travel and personnel costs | 2,406 | 2,269 | 21 | |
| Supplies and expenses | 10,725 | 2,099 | 863 | |
| Equipment and furnishings | 2,055 | 854 | 312 | |
| Equipment and facility rentals | 3,433 | 431 | 13 | |
| Library acquisitions | 3,411 | 3 | - | |
| Utilities | 2,910 | 9 | 586 | |
| Scholarships, fellowships and bursaries | 3,844 | 2,234 | - | |
| Contract services | 2,813 | 2 | 318 | |
| Professional fees | 1,346 | 629 | 84 | |
| Renovations and alterations | 478 | 35 | 151 | |
| Debt servicing - interest | - | - | 1,700 | |
| - principal | - | - | 410 | |
| Cost of goods sold | - | - | 4,785 | |
| Capital acquisitions | (1,684) | 1,250 | 109 | |
| Internal cost allocations | (4,040) | (691) | (220) | |
| External cost recoveries | 150,123 | 17,038 | 10,537 | |
| | <u>4,218</u> | <u>7,524</u> | <u>166</u> | <u>(1,131)</u> |
| NET CHANGE IN THE YEAR | | | | |
| | 11,846 | 3,437 | - | - |
| TRANSFERS AND APPROPRIATIONS | | | | |
| Interfund transfers | (155) | (771) | (15) | 758 |
| Transfer to non-expendable funds (Statement 4) | (1) | (1,354) | - | - |
| Reserves transfers (Statement 2) | (419) | (875) | - | - |
| Change in appropriations (Statement 2) | (3,862) | - | 146 | 1,264 |
| NET (DECREASE) INCREASE DURING YEAR | (219) | 4,524 | 297 | 891 |
| FUND BALANCES AT BEGINNING OF YEAR | (1,879) | 8,418 | 395 | 2,661 |
| FUND BALANCES AT END OF YEAR | <u>(2,098)</u> | <u>\$ 8,474</u> | <u>\$ 12,942</u> | <u>\$ 692</u> |
| | <u>\$ 23,562</u> | <u>\$ 16,817</u> | <u>\$ 15,095</u> | <u>\$ 16,817</u> |

SIMON FRASER UNIVERSITY
STATEMENT OF CHANGES IN NON-EXPENDABLE FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 1994
(thousands of dollars)

Statement 4

| | 1994 | 1993 |
|--|-----------|-----------|
| GIFTS, GRANTS AND BEQUESTS | \$ 6,147 | \$ 2,005 |
| TRANSFER FROM UNAPPROPRIATED EXPENDABLE FUNDS (Note 8) | 1,355 | 989 |
| INCREASE DURING THE YEAR | 7,502 | 2,994 |
| FUND BALANCES AT BEGINNING OF YEAR | 31,180 | 28,186 |
| FUND BALANCES AT END OF YEAR | \$ 38,682 | \$ 31,180 |

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b. Canada Mortgage and Housing Corporation

| Maturity Date | Interest Rate | Balance Outstanding 1994 (000) | Balance Outstanding 1993 (000) | Annual Payments (Incl. Interest) Until Maturity (000) |
|---------------|---------------|--------------------------------------|--------------------------------------|--|
| Jan. 1, 2017 | 5.375% | \$ 163 | \$ 166 | \$ 12 |
| Jan. 1, 2018 | 5.875% | 830 | 845 | 65 |
| Jul. 1, 2019 | 6.875% | 2,040 | 2,069 | 171 |
| | | \$3,033 | \$3,080 | \$248 |

The debentures are secured by a floating charge on the Madge Hogarth, Shell House and Louis Riel student residences respectively. The residences are recorded on the balance sheet at a cost of \$6,361,000.

c. The Province of British Columbia (Minister of Finance and Corporate Relations)

| Maturity Date | Interest Rate | Balance Outstanding 1994 (000) | Balance Outstanding 1993 (000) | Annual Payments (Incl. Interest) Until Maturity (000) |
|---------------|---------------|--------------------------------------|--------------------------------------|--|
| Dec. 10, 1996 | 9.41% | \$ 3,072 | \$ 3,189 | \$ 415 |
| Jan. 18, 1999 | 5.40% | 2,120 | - | 269 |
| Jan. 9, 2002 | 9.00% | 3,000 | 3,000 | 336 |
| Jan. 9, 2002 | 9.00% | 3,000 | 3,000 | 336 |
| Jun. 16, 2003 | 7.75% | 4,520 | - | 420 |
| Jan. 9, 2012 | 9.50% | 3,000 | 3,000 | 350 |
| Jun. 10, 2012 | 9.45% | 3,000 | 3,000 | 349 |
| Aug. 19, 2022 | 8.75% | 5,000 | 5,000 | 482 |
| | | \$26,712 | \$20,189 | \$2,957 |

The debenture maturing in 1996 is secured by a floating charge on the McTaggart Cowan student residence. The residence is recorded on the balance sheet at a cost of \$3,685,000.

The rest of the bonds were issued to finance capital expenditures on a parkade and student residences.

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4. Long-Term Debt

Long-term debt consists of the following:

| | | |
|---|------------------|------------------|
| British Columbia Educational Institutions Capital Financing Authority | 1994 (000) | 1993 (000) |
| Less: sinking fund | \$173,501 | \$135,584 |
| Canada Mortgage and Housing Corporation | 37,115 | 29,498 |
| Province of British Columbia | 136,386 | 106,086 |
| Less: sinking fund | 3,033 | 3,080 |
| | 26,712 | 20,189 |
| | 526 | 200 |
| Total | <u>29,219</u> | <u>23,069</u> |
| | <u>\$165,605</u> | <u>\$129,155</u> |

a. British Columbia Educational Institutions Capital Financing Authority

These debentures are issued to the British Columbia Educational Institutions Capital Financing Authority under the Educational Institution Capital Finance Act, bearing interest at rates from 5.40% to 17.00% and maturing from 1994 to 2014. Payments to the sinking fund, which is held by the Authority, are based on the discounted present values required to fund repayment of the debentures at maturity. The debentures can be recalled by the Authority upon notice of not less than five months. Sinking fund and interest payments are made with funds received from the Province of British Columbia for that purpose. Annual sinking fund and interest payments due within the next five fiscal years are as follows:

| | |
|------|----------|
| | (000) |
| 1995 | \$22,951 |
| 1996 | \$21,966 |
| 1997 | \$21,966 |
| 1998 | \$21,917 |
| 1999 | \$20,553 |

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**SIMON FRASER UNIVERSITY
STATEMENT OF CHANGES IN EQUITY IN CAPITAL ASSETS
FOR THE YEAR ENDED MARCH 31, 1994**
(thousands of dollars)

Statement 5

| | 1994 | 1993 |
|--|-------------------|-------------------|
| EQUITY INCREASED BY | | |
| Additions to capital assets | | |
| Capital Fund projects | \$ 34,079 | \$ 42,934 |
| Equipment and furnishings expenditures | | |
| - General Operating Fund | 2,055 | 2,274 |
| - Sponsored Research Fund | 2,534 | 3,054 |
| - Specific Purpose Fund | 854 | 726 |
| - Ancillary Enterprises Fund | 312 | 82 |
| - Capital Fund | 3,351 | 4,977 |
| Library acquisitions expenditures | | |
| - General Operating Fund | 3,411 | 3,279 |
| - Specific Purpose Fund | 3 | 5 |
| Repayment of capital borrowings | 46,599 | 57,331 |
| Interest earned on sinking fund | 5,573 | 10,880 |
| | <u>3,231</u> | <u>3,378</u> |
| | <u>55,403</u> | <u>71,589</u> |
| EQUITY DECREASED BY | | |
| Authorized capital borrowings | 35,062 | 51,458 |
| Equipment written off | 5,158 | 3,735 |
| Library dispositions | 50 | 55 |
| | <u>40,270</u> | <u>55,248</u> |
| NET INCREASE DURING YEAR | 15,133 | 16,341 |
| BALANCE AT BEGINNING OF YEAR | 198,612 | 182,271 |
| BALANCE AT END OF YEAR | <u>\$ 213,745</u> | <u>\$ 198,612</u> |

SIMON FRASER UNIVERSITY
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 1994

1. Significant Accounting Policies

a. Fund Accounting

Fund accounting procedures are employed in order to recognize restrictions placed on the use of resources by donors, funding agencies, or the Board of Governors. Separate accounts are maintained for each fund to facilitate observance of these restrictions. For financial reporting purposes, the Balance Sheet combines the assets and liabilities of all funds.

Funds are classified as expendable or non-expendable. Expendable funds may be expended within applicable restrictions. Non-expendable funds are held to generate investment income or to provide loans to students.

Expendable funds:

- General Operating -
Funds received for general operations of the University under the direction of the Board of Governors.
- Sponsored Research -
Funds received for the support of research activities in the form of restricted grants, contracts and gifts.
- Specific Purpose -
Funds received for the support of specified projects and programs which may be restricted by external agencies or by the Board of Governors.

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The Vancouver Foundation holds a number of endowment funds for the benefit of the University. These funds total \$7,107,000 at March 31, 1994 and the portion of \$5,205,000 belonging to the University is included in the University's financial statements.

| | |
|--|----------------|
| | (000) |
| Centre for North American Studies | \$ 110 |
| Gordon M. Shrum Chair in Science Fund | 790 |
| SFU Scholarship and Bursary Endowment Fund | 1,235 |
| Simon Fraser University Bridge Endowment Fund | 4,010 |
| Women's Studies Endowment Trust Fund | 735 |
| Tri-University's Paul and Helen Trussell Science Student Endowment Fund | <u>227</u> |
| | <u>\$7,107</u> |

In the fiscal year 1993/94 income from these funds of \$578,000 (1993 \$622,000) was paid to the University for specific purposes.

3. Loans Payable

Loans payable consist of:

| | | |
|-------------------|-----------------|-----------------|
| | 1994 (000) | 1993 (000) |
| Interim financing | \$ 5,532 | \$10,303 |
| Revolving loans | <u>1,000</u> | <u>3,500</u> |
| Total | <u>\$ 6,532</u> | <u>\$13,803</u> |

The interim financing is for capital projects, as authorized by the provisions of the Educational Institution Capital Finance Act and the Financial Administration Act, and will be replaced by long-term debt. The revolving loans are authorized under Section 55 of the University Act.

ii. The University is one of four parties to a joint venture agreement under which research is conducted by University faculty members at the Tri-Universities Meson Facility (TRIUMF) on the University of British Columbia campus and elsewhere. The facility and its operations are funded by federal government grants and the University makes no direct financial contribution. The accounts of TRIUMF are not included in these statements. There is no expectation of monetary gain to the University from this venture.

iii. The University owns 100% of the shares of SF Univentures Corporation (SFUV), which was established to promote technology transfer to the private sector. The consolidated assets of SFUV are not considered to be material and are not included in these financial statements.

2. Long-Term Investments

Long-term investments at fiscal year end are comprised of the following:

| | 1994 (000) | 1993 (000) |
|----------------------|---------------|---------------|
| Vancouver Foundation | \$ 5,205 | \$ 5,155 |
| Other | 84,103 | 63,336 |
| Total | \$89,308 | \$68,491 |

Market value of the investments at March 31, 1994 was \$93,487,000 (1993 - \$75,884,000).

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Expendable funds (Cont'd.):

- Ancillary Enterprises -
Revenue from the operation of the residences, bookstore and food services which provide goods and services supplementary to the primary functions of teaching and research. These enterprises operate on a self-supporting basis.

- Capital -
Funds received for the acquisition of capital assets, renovations and repayment of long term debt.

Non-expendable funds

- Endowment -
Funds received through gifts and grants, with the stipulation that these funds be invested and the income earned be expended for designated purposes.

b. Accrual Accounting

The University follows the accrual basis of accounting. Revenue is recognized when receivable and expenditures are recorded when goods or services are received.

c. Appropriations and Reserves

Appropriations and reserves are established by the Board of Governors to provide for specific requirements in subsequent fiscal years and are released when the related expenditures have been made.

d. Investments

Short term and long term investments are recorded at cost or, where donated, at fair market value. Gains and losses on sales of investments are recognized in the year of disposal and are included in investment income.

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e. Inventories

Inventories of supplies kept at Central Stores are recorded at cost. Inventories of merchandise held for resale in the Bookstore and the Microcomputer Store are recorded at the lower of cost and net realizable value.

f. Donations

Donations are recorded as revenue in the fiscal year in which they are received. Gifts-in-kind are recorded at fair market value on the date of their donation or at nominal value when the fair market value cannot be reasonably determined.

Promises made by donors to the University for donations to be received in future years are estimated at \$3,157,000 (1993 - \$7,286,000). Pledges are not recorded in the financial statements.

g. Capital Assets

Capital asset expenditures for land and buildings, equipment, library acquisitions, roads and parking lots and leasehold improvements in all funds are recorded and capitalized at cost, except for renovations under \$10,000 which are recorded as expenditures.

The campus land was granted or donated to the University in 1965. It is recorded at \$1,559,000 based on the Municipality of Burnaby assessment at the date of donation.

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The original cost is deleted from the asset and equity accounts as follows:

- land and buildings are deleted upon disposal.
- equipment is deemed to have an average useful life of eight years and is written off in the ninth year.
- library holdings are reduced by estimated disposals and losses during the year.

h. Capital Transactions

Borrowings authorized by the Province of British Columbia for capital expenditures are shown under "Revenues and Other Additions" of the Capital Fund. Payments for capital assets, equipment and furnishings, library acquisitions, debt servicing and capital acquisitions are shown under "Expenditures and Other Deductions".

i. Equity in Capital Assets

The equity in capital assets is increased as resources are used to pay for capital assets or to repay borrowings incurred for asset acquisitions. It is reduced by disposal of land and buildings and write-off of equipment and library holdings.

j. University Interests in WCUMBS, TRIUMF and SFU

- i. The University is one of five university members of the Western Canadian Universities Marine Biological Society (WCUMBS) which operates a research station at Bamfield, British Columbia. The University's annual operating grant to the Society (1994 - \$158,000, 1993 - \$154,000) is recorded as an expenditure from the General Operating Fund. The accounts of WCUMBS are not included in these statements except that initial contributions in the amount of \$347,000 for capital acquisitions are recorded as land and buildings on the Balance Sheet. There is no expectation of monetary gain to the University from this venture.